



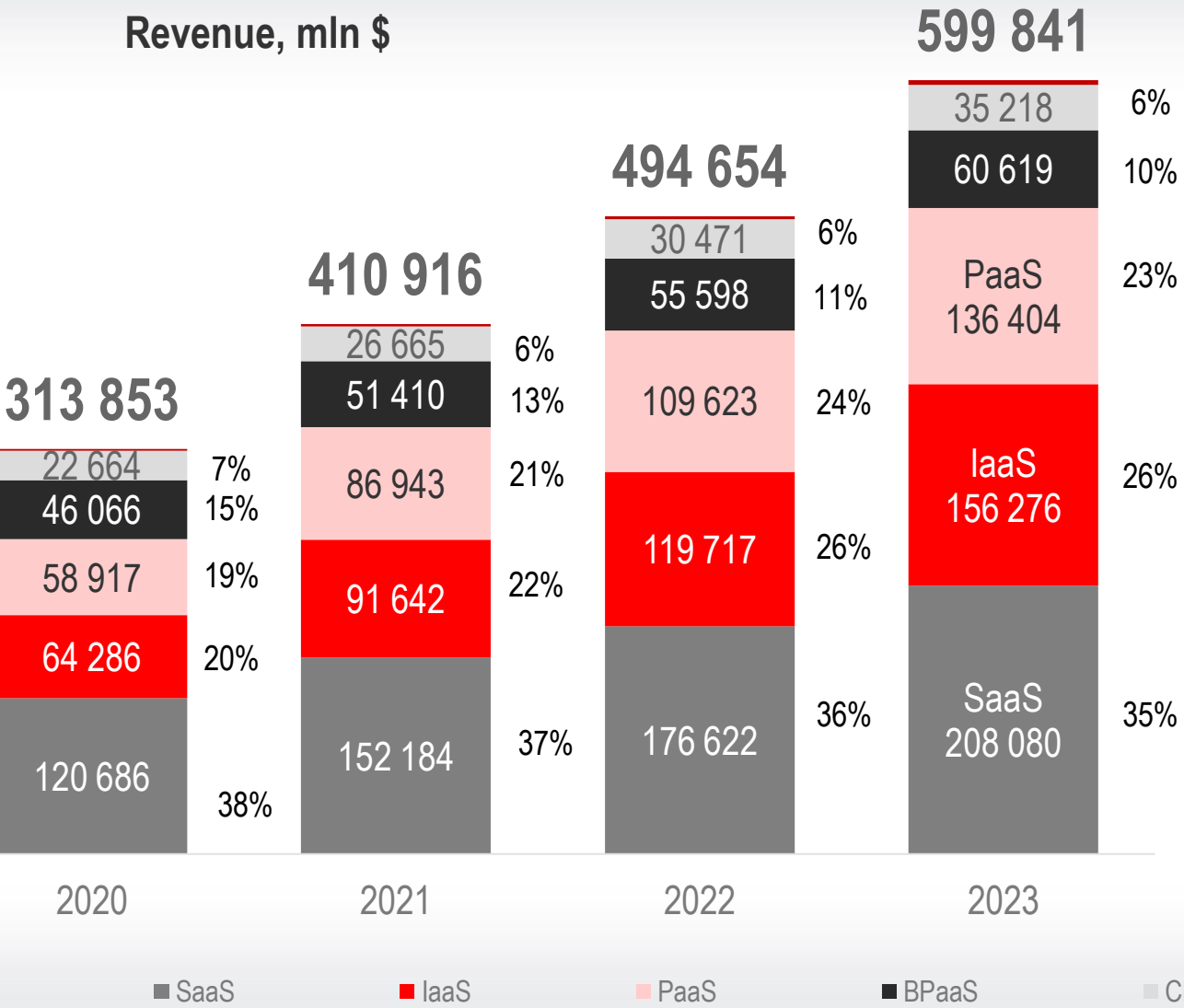
Evolution trends of data centers and clouds

Tatiana Tolmacheva
iKS-Consulting

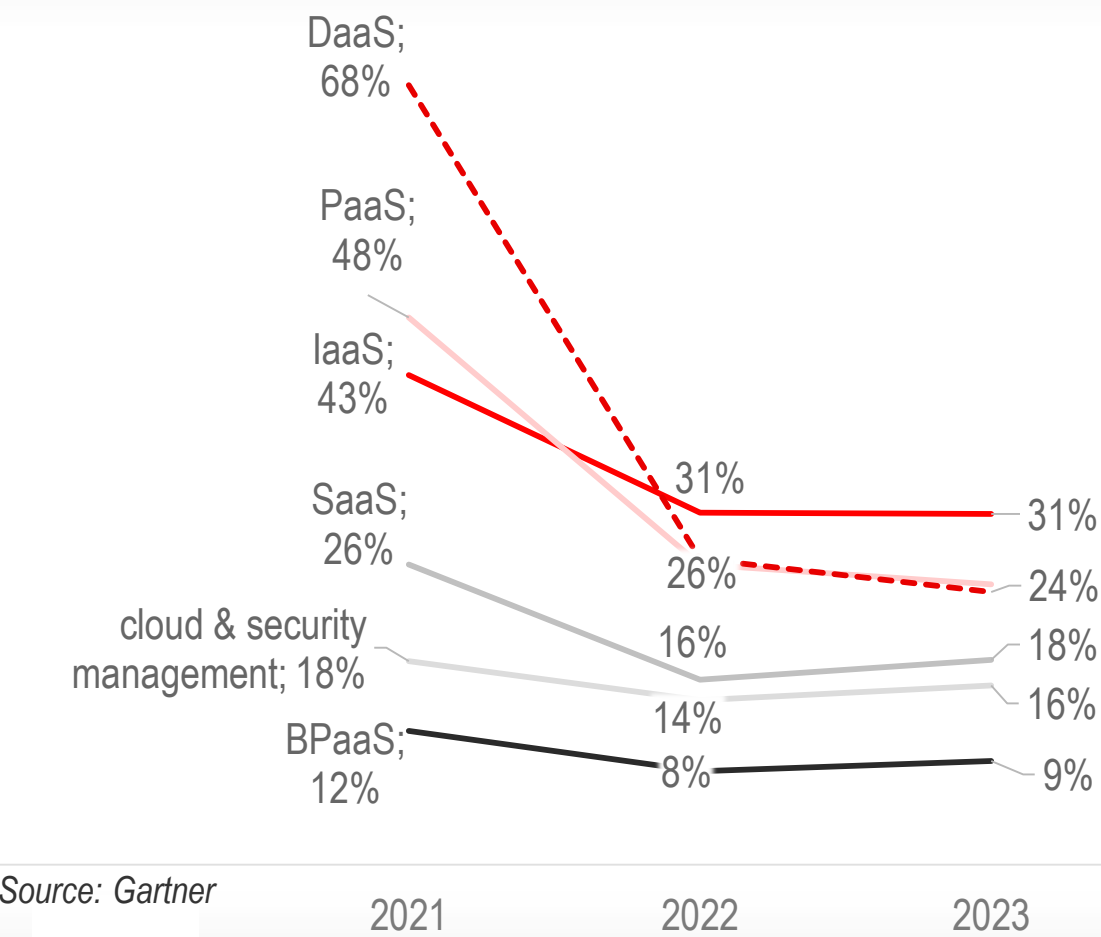
29th March 2023
Tbilisi, Georgia

Global Spending on Public Cloud 2023

Revenue, mln \$



Growth Rates



Cloud Market is Flourishing

Indexes of high-tech companies – NASDAQ and
EMCLOUD (BVP Nasdaq Emerging Cloud)

+483,3%

EMCLOUD

+209,2%

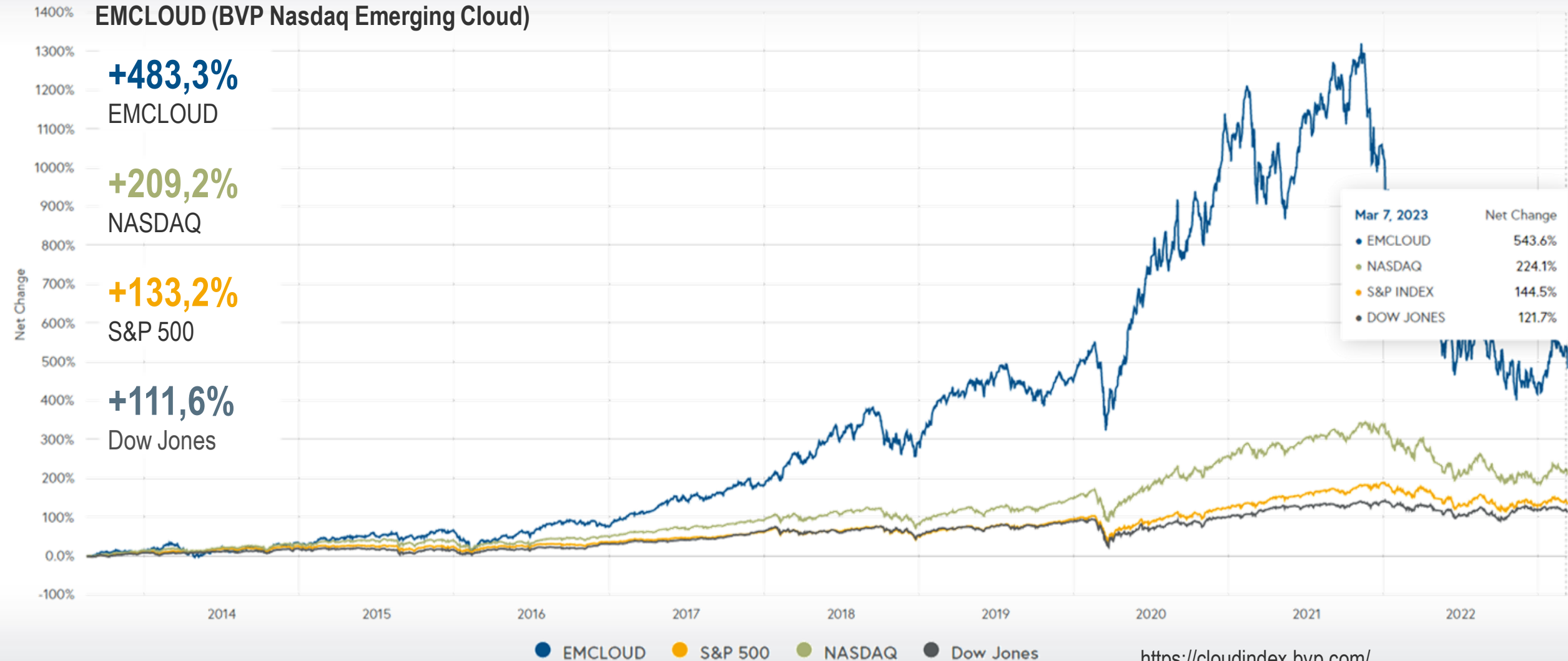
NASDAQ

+133,2%

S&P 500

+111,6%

Dow Jones



<https://cloudindex.bvp.com/>

For complete index information including methodology, visit [NASDAQ](#).

Investing in Data-Center Economy

M&A in Data-Centers

Year of purchase	Transaction object	Acquirer	Proportion of shares	Transaction amount, mln USD	Revenue, mln USD	EBITDA, mln USD	EV / revenue, x	EV / EBITDA, x
2020	GPX Global Systems Data Centers	Equinix	100%	161	н/д	11	н/п	14,6
2019	InterXion	Digital Realty Trust	100%	8829	684	322	12,9	27,4
2018	Asia Pacific Data Centre Group	NextDC	70,8%	132	45	н/д	4,1	n/a
2017	Metronde Group	Equinix	100%	791	40	н/д	19,8	n/a
2017	Itconic	Equinix	100%	259	49	18	5,3	14,4
2017	Asia Pacific Data Centre Group	NextDC	24,6%	41	28	н/д	5,9	n/a
2017	DuPoint Fabros Technology	DB	100%	7286	567	304	12,9	24,0
2017	Santinel Data Centers (DC2)	Cyrus one	100%	490	н/д	34		14,4
2016	Global Switch	Elegant Jubilee	100%	4062	255	177	15,9	22,9
2015	Telecity Group	Equinix	100%	4256	527	219	8,1	19,4
2015	Carpathia Hosting	QTS Realty Trust	100%	326	19	н/д	17,2	n/a
2015	Cervalis Holdings	Cyrus one	100%	400	7	н/д	57,1	n/a
average							16,0	19,7
median							12,9	19,6

CHARACTERISTICS OF THE INTERNATIONAL DC MARKET

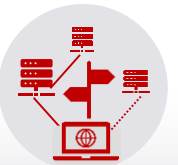
KEY TRENDS



A sharp increase in market concentration

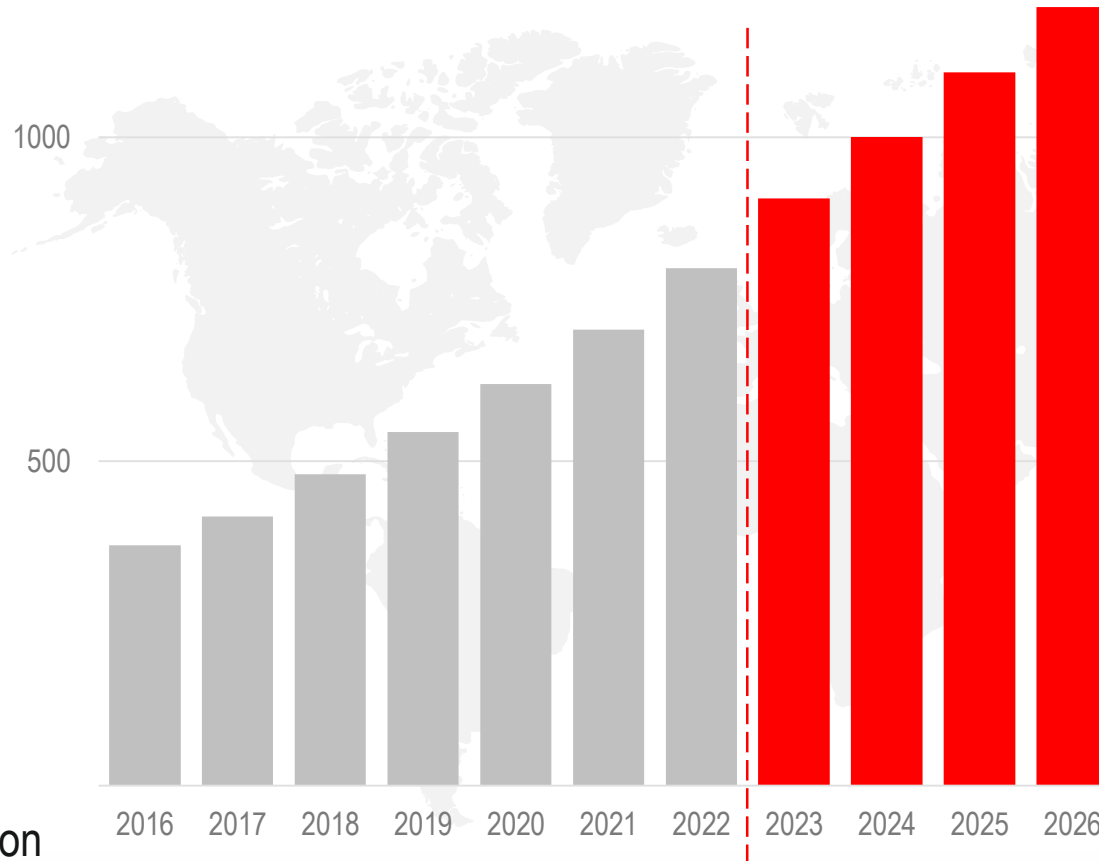


Reformatting the rules of international trade



Regionalization of the Internet, tightening of cross-border data circulation

Number of
HYPERSCALE DCs*



* Data center with a capacity of 40 MW / 5000+ servers, ~ 1 thousand m² is considered as hyperscale



USA



CHN



IRL



IND



ESP



ISR



CAN



ITA

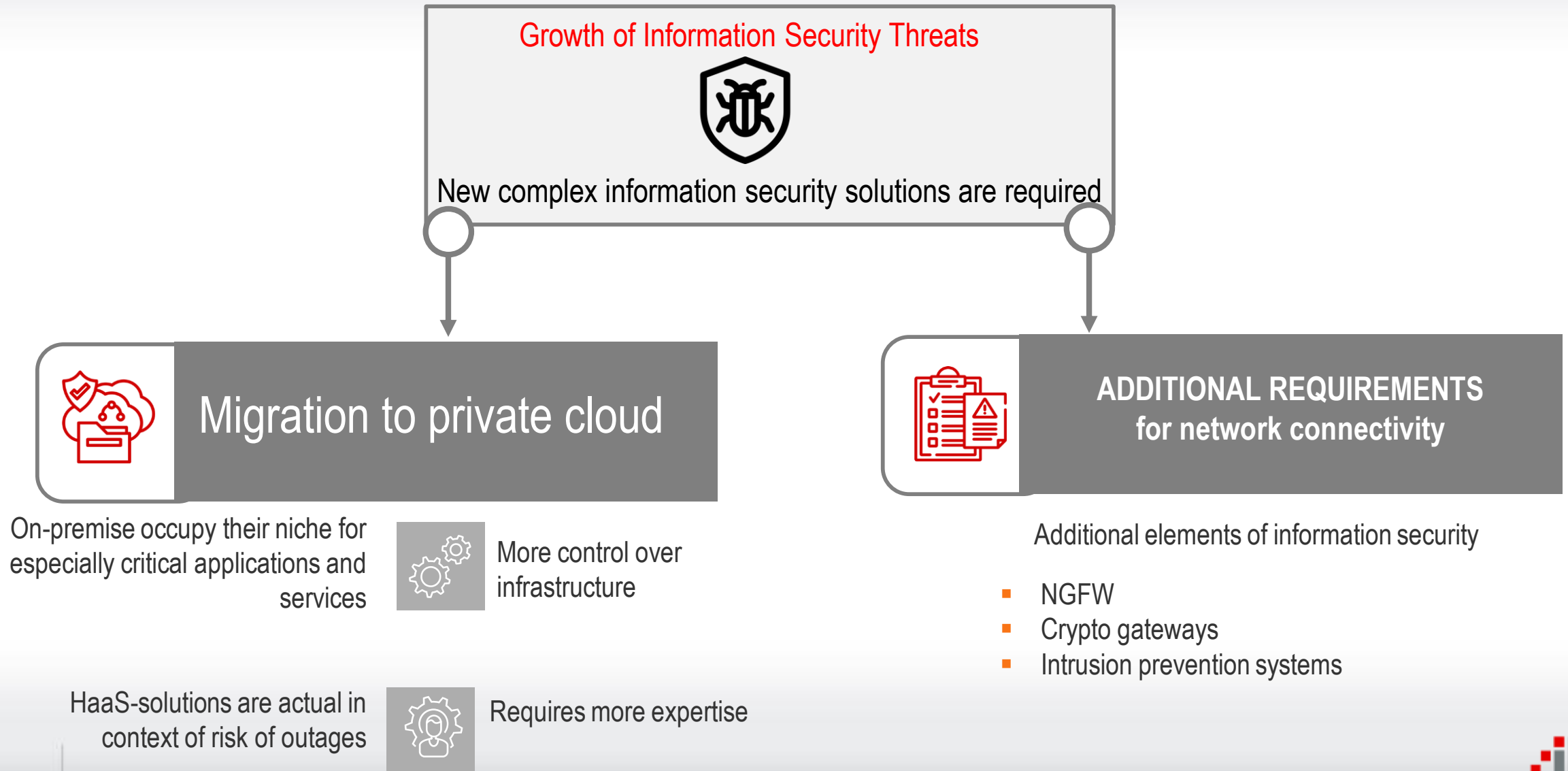


AUS



GBR

Growth of Information Security Threats



Strategies for Building Network Connectivity in Hybrid Infrastructures

Marketplace strategy

One provider for the entire range of services, including responsibility for building network connectivity service.

ADVANTAGES



One-stop shopping mode



Ability to use all the possible ecosystem services already integrated with each other



Beneficial for major market players

DISADVANTAGES



Individual services of a complex service work within a single and interconnected engineering system



The need to adapt the internal architecture



Not all the required services may be implemented

Cloud integrator / data center

Provides services and acts as an integrator for the customer's IT department.

ADVANTAGES



Ability to use a variety of services

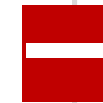


Distribution of services across different domains

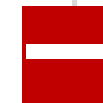


Maximum flexibility of architectural solutions

DISADVANTAGES

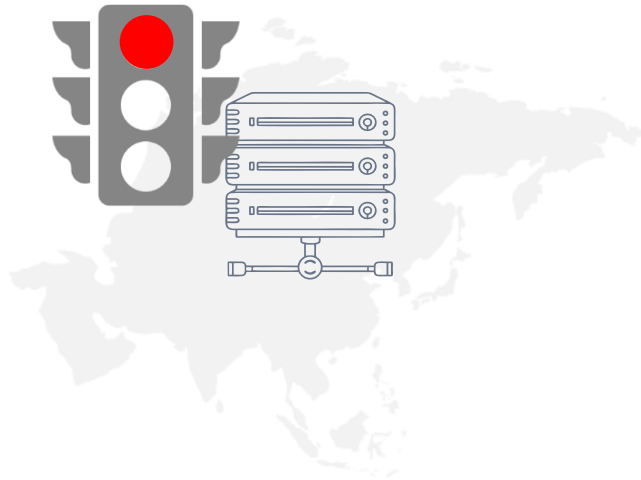


Additional costs for design and implementing connectivity between different service providers



Interaction with various service providers

CONSTRAINTS OF DC AND CLOUD PROVIDING MARKET DEVELOPMENT IN EURASIA



Low level of competition



Monopoly of government-owned telecom operators



High cost of the internet

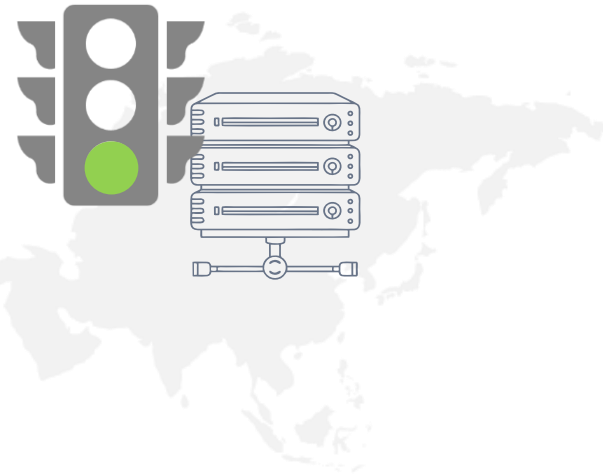





Low level of use of public infrastructure by government agencies



Low motivation for switching to outsourcing => small volume of demand

CRITICAL CONDITIONS FOR A BREAKTHROUGH OF DATA CENTERS MARKET IN EURASIA



- 1**  Creating an enabling environment for private investments into digital infrastructure
- 2**  Formation of domestic demand for data storage and processing services
- 3**  Ensuring equal access of market players to the connectivity infrastructure